



2026 FINANCIAL CALENDAR

Date	Event
January 8, 2026	Investor Roadshow - Oddo BHF Forum 2026
February 12, 2026	2025 Full Year Sales press release
March 4, 2026	Investor Roadshow - Berenberg EU Opportunities Conference- London
March 10, 2026	Investor Roadshow - J.P. Morgan Consumer Ingredients Forum - London
March 11, 2026	Investor Roadshow - BNP Paribas Consumer Staples & Ingredients Conference - London
March 24, 2026	Investor Roadshow - Jefferies Pan-European Mid-Cap Conference - London
April 9, 2026	2025 Full Year Report press release
April 13, 2026	Investor Conference - House of Denmark- Paris
April 15, 2026	2025 Full Year Report
May 6, 2026	Investor Roadshow - TP ICAP Conference- Paris
May 22, 2026	Investor Roadshow- Bernstein Small & Mid-Cap Conference
June 3, 2026	2026 Annual General Meeting of Shareholders
June 11, 2026	Investor Roadshow – Kemp Specialty Chemicals Conference- Frankfurt



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July 23, 2026	2026 Half Year Sales press release
September 17, 2026	2026 Half Year Report press release
September 18, 2026	Webcast with analysts - 2026 Half Year Results
September 21, 2026	2026 Half-Year Report