



2026 FINANCIAL CALENDAR

Date	Event
January 8, 2026	Investor Roadshow - Oddo BHF Forum 2026
February 12, 2026	2025 Full Year Sales press release
March 4, 2026	Investor Roadshow - Berenberg
March 10, 2026	Investor Roadshow - JP Morgan
March 11, 2026	Investor Roadshow - BNPP-Exane
March 24, 2026	Investor Roadshow - Jefferies
April 9, 2026	2025 Full Year Report press release
April 13, 2026	Investor Conference - Paris Maison du Danemark
April 15, 2026	2025 Full Year Report
May 6, 2026	Investor Roadshow - TP ICAP Conference
May 22, 2026	Investor Roadshow- Bernstein Small &Mid-Cap Conference
June 3, 2026	2026 Annual General Meeting of Shareholders
June 11, 2026	Investor Roadshow - Kemp



July 23, 2026	2026 Half Year Sales press release
September 17, 2026	2026 Half Year Report press release
September 17, 2026	Webcast with analysts - 2026 Half Year Results
September 17, 2026	2026 Half-Year Report